ECONOMIC & DEVELOPMENT SELECT

Overall Revenue Position

Table 1: Council Fund 2020/21 Outturn Summary Statement

| Service Area | Original Budget 2020/21 | Budget Adjustm- ents 2020/21 | Revised Annual Budget | Actual Outturn | Actual (Under) / Over Spend @ Outturn | Forecast (Under) / Over Spend @ M9 | Variance from M9 to Outturn |
|--|-------------------------------|---------------------------------------|-----------------------------|-------------------|---------------------------------------|--|-----------------------------------|
| | '000's | '000's | '000's | '000's | '000's | '000's | '000's |
| Social Care, Health & Safeguarding | 50,685 | (170) | 50,515 | 51,327 | 811 | 1,308 | (497) |
| Children & Young People | 55,539 | 480 | 56,019 | 56,093 | 75 | 86 | (12) |
| Enterprise & Monlife | 24,133 | (1,946) | 22,187 | 21,688 | (499) | 3,829 | (4,328) |
| Chief Executives Unit | 4,745 | (81) | 4,664 | 4,524 | (140) | (4) | (136) |
| Resources | 7,746 | (445) | 7,301 | 6,454 | (847) | 387 | (1,234) |
| Corporate Costs & Levies | 22,743 | 229 | 22,972 | 20,403 | (2,569) | 13 | (2,582) |
| Net Cost of Services | 165,591 | (1,934) | 163,658 | 160,488 | (3,170) | 5,619 | (8,789) |
| Appropriations | 4,856 | 2,192 | 7,049 | 10,623 | 3,574 | (264) | 3,838 |
| Expenditure to be Financed | 170,447 | 259 | 170,706 | 171,111 | 405 | 5,355 | (4,950) |
| Financing | (170,447) | (259) | (170,706) | (171,111) | (405) | (208) | (197) |
| Net General Fund (Surplus) / Deficit | 0 | (0) | 0 | 0 | (0) | 5,147 | (5,147) |

Table 2: Economy & Development Select 2020/21 Outturn Detailed Statement

| Service Area | Original Budget 2020/21 | Budget Adjustm -ents 2020/21 | Revised Annual Budget | Actual Outturn | Actual (Under) / Over Spend @ Outturn | Forecast (Under) / Over Spend @ M9 | Variance from M9 to Outturn |
|---|-------------------------------|---------------------------------------|-----------------------------|-------------------|---------------------------------------|--|--------------------------------------|
| | '000's | '000's | '000's | '000's | '000's | '000's | '000's |
| Public Protection | 1,481 | (14) | 1,467 | 1,400 | (67) | (17) | (50) |
| Social Care, Health & Safeguarding | 1,481 | (14) | 1,467 | 1,400 | (67) | (17) | (50) |
| | | | | | | | |
| Business Growth and Enterprise | 2,468 | (260) | 2,208 | 2,242 | 34 | (62) | 96 |
| Planning & Housing | 1,951 | (130) | 1,821 | 1,314 | (507) | 1,245 | (1,752) |
| Countryside & Culture (MonLife) | 1,348 | (8) | 1,340 | 1,345 | 5 | 121 | (116) |
| Finance & Business Development (MonLife) | 1,507 | 116 | 1,623 | 1,484 | (139) | (43) | (96) |
| Leisure, Youth & Outdoor Adventure (MonLife) | 710 | (139) | 571 | 499 | (72) | 1,146 | (1,218) |
| Enterprise & Monlife | 7,984 | (421) | 7,563 | 6,884 | (679) | 2,407 | (3,086) |
| | | | | | | | |
| Future Monmouthshire | (46) | (25) | (71) | 12 | 83 | 83 | 0 |
| Commercial & Corporate Landlord | 667 | (492) | 175 | 131 | (44) | 808 | (852) |
| Resources | 621 | (517) | 104 | 143 | 39 | 891 | (852) |
| E&D Select Net Cost of Services | 10,086 | (952) | 9,134 | 8,427 | (707) | 3,281 | (3,988) |

DIRECTORATE - DIVISION VARIANCE COMMENTS

| SOCIAL CARE, HEALTH & SAFEGUARDING | Month 2 | Month 5 | Month 7 | Month 9 | Outturn |
|------------------------------------|---------|---------|---------|---------|---------|
| Deficit / (Surplus) £'000s | 1,630 | 1,448 | 1,707 | 1,308 | 811 |

SOCIAL CARE, HEALTH & SAFEGUARDING DIRECTOR'S COMMENTARY:

The directorate outturn for 2020/21 was an overspend of £811K, a £497K decrease since month 9, as a result of late Discharge to Reassess funding from Health of £553K. Of the over spend, £346K is as a result of the pressure from the additional 1.75% unfunded staff pay award and £242K unachievable 2% staff efficiency saving. The directorate budget was also assisted by the Social Care Workforce and Sustainability Grant from Welsh Government of £984K.

The Adult Services division finished the financial year with an underspend of £474K, an increase in underspend since M9 of £365K, largely due to funding received from Health via the Discharge to Reassess scheme. This area of the directorate has also benefitted in year from the Social Care Workforce and Sustainability (SCWS) grant of circa £1M and Intermediate Care Funding (ICF), with ICF has a planned termination date of 31st March 2022.

Children's Services has a predicted overspend of £1.353M, a £81K reduction since the reported M9 forecast. This element of the directorate received a significant injection as part of the 2020/21 budget allocation, however, this was based on CLA numbers at that time being 197. Since the budget for 2020/21 was set, the service had a further influx of children to 219 at the end of 2019/20, and at the close of the financial year CLA numbers stood at 213.

Public Protection continues to strive to remain within its budget, turning out an underspend of £67K, an increase in underspend since M9 of £50K, due to some reduced activity as a result of COVID 19.

PUBLIC PROTECTION

| Outturn Forecast | Month 2 | Month 5 | Month 7 | Month 9 | Outturn |
|-------------------------|---------|---------|---------|---------|---------|
| Deficit / (Surplus) £'s | 211 | 109 | 177 | (17) | (67) |

Underspend is as a result of reduced activity, mainly within commercial and environmental health, as a result of COVID 19.

| ENTERPRISE | Month 2 | Month 5 | Month 7 | Month 9 | Outturn |
|----------------------------|---------|------------|------------|------------|---------|
| Deficit / (Surplus) £'000s | 5,950 | 5,113 | 4,617 | 3,829 | (499) |

ENTERPRISE DIRECTOR'S COMMENTARY:

The Enterprise and MonLife Directorate is forecasting an outturn position of £500k surplus at year end. This is an improved position since Month 9 and the details of these changes are provided within the next sections of this report.

The impact of COVID-19 has been significant across all of the services with both a loss of income and additional costs incurred to operate critical front line services during the pandemic. In addition to the direct impacts of the pandemic service areas identified pressures where budget savings have not been implemented or ongoing pressures continued to affect services.

Across all Services, all eligible additional costs and income losses have been claimed against any Welsh Government funding that has been made available. In addition, service areas have been successful in securing grant funding which has enabled us to passport core costs to grant funding activity. Since month

9 a number of service areas have been able to report a significantly improved position as WG has confirmed that costs or income losses can be covered by the support grants available due to COVID.

BUSINESS GROWTH & ENTERPRISE

| Outturn Forecast | Month 2 | Month 5 | Month 7 | Month 9 | Outturn |
|----------------------------|------------|------------|------------|------------|---------|
| Deficit / (Surplus) £'000s | 46 | 29 | (50) | (62) | 34 |

Business Growth & Enterprise has underspent by £34k, this can be split down to the following :-

- Abergavenny Borough Theatre Break-even.
- RDP & Youth Enterprise £3k underspent due to offsetting core staff costs with grant funding.
- Communications £10k underspent due to improved income.
- Community & Pship Development £44k underspent, mainly due to staff savings as we have been able to passport core costs to grant funding.
- Enterprise Mgt & Strategic Projects £90k overspent mainly due to unfunded pay award and overaccrual of public transport subsidy grant.

PLANNING, HOUSING and Highways Dev & Flooding

| Outturn Forecast | Month 2 | Month 5 | Month 7 | Month 9 | Outturn |
|----------------------------|------------|------------|------------|------------|---------|
| Deficit / (Surplus) £'000s | 1,011 | 1,067 | 993 | 1,245 | (507) |

Planning, Housing and Highways Dev & Flooding has underspent by £507k.

- Planning & Building Control £102k underspent this is due to a staff vacancy and savings against professional fees. The income shortfall has been covered off by the WG Covid support grant and is the reason for the improvement in outturn from Month 9.
- **Planning Policy** £137k underspent this is due to savings in professional and specialist fees costs due to delays in the LDP.
- Housing £165k underspent The majority of the underspend is found in our Shared Housing and Private Leasing schemes where net rental received from tenants has exceeded budgeted expectations, the final position on rent accounts cannot be calculated until financial year end so the extent of underspend was not known during the year and is the reason for the positive swing between reporting periods. In addition we have also been able to fund some staffing from grant funding. The increased expenditure relating to Welsh Government Covid related requirements to support homeless households and implement new Welsh Government homeless policy, has been funded by the WG Covid support grant so has not affected outturn position.
- Car Parking, Highways Development & Flooding £103k underspent. Main areas:-
 - Car Parks £108k overspent this is due to increased costs in car park rates, transport and supplies and services. All of the income shortfall reported at M9 has been covered off by the WG support grant and is the reason for the improvement between reporting periods.
 - ➤ Highways Development & flooding £211k underspent mainly as a result of staff vacancies across the department where the decision was made to freeze vacant posts to help with recovery of car park overspend.

There has been a very large positive swing between outturn and Month 9, this is mainly due to the receipt of WG income support grant in Housing, Car Parks and Planning that has reduced service overspends.

(MONLIFE) Countryside & Culture

| Outturn Forecast | Month 2 | Month 5 | Month 7 | Month 9 | Outturn |
|----------------------------|------------|------------|------------|------------|---------|
| Deficit / (Surplus) £'000s | 42 | 40 | 81 | 121 | 5 |

Countryside & Culture - £5k overspent- The service has been heavily impacted by Covid and flooding in 20-21. All income lost due to event cancellation has been covered by the WG Covid support grant, the small overspend relates to additional costs as a result of the flooding that could not be covered by grant.

(MONLIFE) Finance & Business Development

| Outturn Forecast | Month 2 | Month 5 | Month 7 | Month 9 | Outturn |
|---------------------------|------------|------------|------------|------------|---------|
| Deficit /(Surplus) £'000s | (118) | (150) | (106) | (43) | (139) |

Finance & Business development-£139k underspent – Mainly due to staff savings from vacant posts throughout the service. All income losses have been covered by WG support grant and is the reason for the positive swing from Month 9.

(MONLIFE) Leisure, Youth & Outdoor Adventure

| Outturn Forecast | Month 2 | Month 5 | Month 7 | Month 9 | Outturn |
|---------------------------|------------|------------|------------|------------|---------|
| Deficit /(Surplus) £'000s | 2,173 | 1,877 | 1,694 | 1,146 | (72) |

Leisure, Youth & Outdoor Adventure - £72k underspent.

The closure of our Leisure centres and Outdoor Adventure sites due to Covid has had an adverse impact on income generation in 20-21. Without the WG income support grant we would have been reporting a sizable overspend but the grant has allowed us to cover off any shortfall so our revenue outturn position is not affected. The £72k underspend is mainly due to staff vacancies across the department.

| RESOURCES | Month 2 | Month 5 | Month 7 | Month 9 | Outturn |
|---------------------------|---------|---------|---------|---------|---------|
| Deficit /(Surplus) £'000s | 782 | 694 | 192 | 387 | (867) |

RESOURCES DIRECTOR'S COMMENTARY:

Whilst the COVID-19 pandemic has adversely impacted front line services the directorate has equally suffered significantly but in different ways. The outturn position has moved significantly and positively from that reported at month 9. This is principally as a consequence of the shortfalls in income as a consequence of the COVID-19 pandemic being fully covered from Welsh Government's COVID Hardship Fund. A significant pressure resulting from B&B claims for homeless people, and which didn't attract full subsidy from DWP, has also been funded by Welsh Government's COVID-19 Hardship Fund.

The outturn position has also benefitted from vacancy savings and notably where senior finance posts and property posts are not being filled. This is not a sustainable position and will not be a permanent

feature and is currently being addressed.

FUTURE MONMOUTHSHIRE

| Outturn Forecast | Month 2 | Month 5 | Month 7 | Month 9 | Outturn |
|----------------------------|---------|---------|---------|---------|---------|
| Deficit / (Surplus) £'000s | 112 | 112 | 82 | 82 | 83 |

Future Monmouthshire - £83k overspend. £112k of Corporate Agency and travel savings have been built into the budget for 20-21 – currently these are deemed unachievable or are being achieved within directorate budgets and are thus contained in their respective forecasts. This has been offset by staff savings of £30k as we are covering secondment costs of a member of staff from WG.

COMMERCIAL & CORPORATE LANDLORD

| Outturn Forecast | Month 2 | Month 5 | Month 7 | Month 9 | Outturn |
|----------------------------|---------|---------|---------|---------|---------|
| Deficit / (Surplus) £'000s | 495 | 515 | 437 | 808 | (44) |

Commercial & Corporate Landlord is forecasting a £44k underspend:-

- Investment Properties has underspent by £200k, this can be split into 3 areas:-
 - ➤ Investment Assets other £200k overspent, our MTFP for 20-21 included a £200k saving to reflect additional income from the purchase of more investment properties. No additional purchases were made in 20-21 (due to Covid) so the saving could not be achieved.
 - ➤ Newport Leisure Park On Budget. The pandemic has affected the leisure and retail sector greatly in 20-21, this has impacted on rental receipts at our Newport site as most of the units have been closed for the majority of the year. Officers have worked with tenants to recover owed rent where applicable, any rental shortfall due to lockdown restrictions has been fully funded by the WG Covid 19 Hardship fund, this additional support has enabled us to report a break-even budget for 20-21.
 - ➤ Castlegate On Budget. Castlegate has seen in year savings of £165k relating to windfall loan repayments and reductions in consultant and insurance costs this saving has been moved to reserves, this reserve is set up to provide a sinking fund to support the investment and protect MCC position against any negative impacts as set out in the investment plan. This movement to reserves brings the budget back to a break-even position.
- Estates £22k underspent this is mainly due to a shortfall in income of £100k as the creation of a development company has been delayed, offset by staff savings (£120k) as a result of vacant posts not being filled during the year.
- Solar Farm & Sustainability- £97k underspent despite a drop in ROC unit prices due to a drop off in demand because of lockdown our renewables are still returning a surplus and we have generated enough income to exceed budget, in addition we have seen a small underspend in rates, maintenance and professional fees.
- A combined net underspend in **County Farms, Cemeteries, Markets & Industrial units** of £27k this is mainly due to staff savings in Markets being offset by a reduction in rental income in County Farms due to the change in farm portfolio.
- Property Services & Facilities Mgt has underspent by £109k, made up as follows:-
 - ➤ Property & Office Services underspent by £28k, this is mainly due to staff savings as vacant posts were not filled during the year, this has been offset by a reduction in capital income as we were unable to charge fees on projects delayed due to Covid.

- Corporate Building Maintenance has underspent by £52k, we were able to move elements of school maintenance costs to a WG grant this has created an underspend that was not known at M9.
- ➤ Property Accommodation has underspent by £70k due to savings in maintenance and utilities costs as offices have been closed or in limited operation due to Covid19.
- > Telephony underspent by £15k as contracted call charges came in below budget.

There has been a large positive swing of £852k from what was reported at Month 9, this can mainly be attributed to the receipt of WG Covid support grant driving down overspends in Investments and Estates.

2 CAPITAL OUTTURN

2.1 The summary Capital outturn position is as follows:

Capital Outturn Position 2020/21

| Select Portfolio | Slippage B/F | Original Budget | Budget Revisions | Approved Slippage | Revised Budget 2020/21 | Actual Outturn | Variance at Outturn | Variance at M9 |
|---------------------------------|-----------------|--------------------|---------------------|----------------------|------------------------------|-------------------|---------------------------|-------------------|
| | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's |
| Expenditure | | | | | | | | |
| Children & Young People | 1,245 | 14,423 | 1,872 | (15,381) | 2,160 | 2,151 | (9) | 0 |
| Economic & Development | 17,496 | 3,068 | 30 | (19,274) | 1,320 | 1,320 | 0 | 0 |
| Adult | 300 | 5,678 | 0 | (5,964) | 14 | 14 | 0 | 0 |
| Strong Communities | 5,801 | 10,139 | 12,079 | (9,301) | 18,718 | 15,546 | (3,171) | (157) |
| Total Expenditure | 24,842 | 33,308 | 13,981 | (49,920) | 22,211 | 19,031 | (3,180) | (157) |
| Financing | | | | | | | | |
| Supported Borrowing | 0 | (2,417) | 0 | 0 | (2,417) | (2,417) | 0 | 0 |
| General Capital Grant | 0 | (2,423) | 0 | 0 | (2,423) | (2,423) | 0 | 0 |
| Grants and Contributions | (393) | (18,229) | (10,826) | 19,095 | (10,353) | (8,623) | (1,730) | 157 |
| S106 Contributions | (1,052) | 0 | (166) | 711 | (507) | (507) | 0 | 0 |
| Unsupported Borrowing | (22,546) | (5,275) | (2,032) | 27,217 | (2,637) | (3,442) | 805 | 0 |
| Reserve & Revenue Funding | (239) | (2) | (252) | 241 | (252) | (252) | 0 | 0 |
| Capital Receipts | (612) | (3,462) | (705) | 2,656 | (2,123) | (1,042) | (1,080) | 0 |
| Leasing | 0 | (1,500) | 0 | 0 | (1,500) | (325) | (1,175) | 0 |
| Total Financing | (24,842) | (33,308) | (13,981) | 49,920 | (22,211) | (19,031) | (3,180) | 157 |

- 2.2 The capital expenditure outturn for 2020/21 shows a saving of £3.18m against budget, however it is important to note that this does not fully represent released capital financing available for future use. The variances can be explained as follows:
 - Reduced usage of the Capitalisation Directive budget by £1.08m following clarification of the revenue outturn position. This subsequently releases capital receipts back to the capital receipts reserve to utilise for future capital investment.
 - Specific grant funding budgets of £1.92m that have not been able to be spent within the financial year primarily due to a combination of late notification of the grant awards, a lack of resources available to complete eligible works and a shortage of appropriate schemes that fit within the grant criteria stipulated. This under spend does not release any capital financing for future use as the grant actually paid matches the overall expenditure.
 - Vehicle replacement has under spent by £172k due to clarification of vehicles requirements during the year. These purchases were originally budgeted to be funded by leasing but following an options appraisal it was more cost-effective to finance the majority of vehicles via borrowing. The under spend does not release any capital financing for future use.
- 2.3 The outbreak of the Covid-19 pandemic has caused significant disruption to the progress of budgeted capital schemes with slippage at outturn totalling £49.92m (£40.45m at month 9). The Covid-19 impact is affecting both internally and externally managed projects, with disruption to external supply chains, increased contract risk and potential inflationary cost pressures sitting alongside internal resourcing pressures.
- 2.4 The forecast slippage is broken down as follows:

| Scheme | Forecast Slippage Month 2 (000's) | Forecast Slippage Month 5 (000's) | Forecast Slippage Month 7 (000's) | Forecast Slippage Month 9 (000's) | Actual Slippage At Outturn |
|--|--|--|--|--|-------------------------------------|
| Asset Investment fund | | 18,142 | 18,142 | 18,118 | 18,067 |
| Tranche 'B' King Henry Future Schools | | | 12,484 | 13,421 | 14,092 |
| Crick Road Care Home | 5,978 | 5,978 | 5,978 | 5,978 | 5,964 |
| RE-FIT Programme | | | | | 2,031 |
| Flood Recovery Grant | | | | | 1,337 |
| City Deal | | | | | 830 |
| Highways Maintenance | | | | | 812 |
| Schools Maintenance | | | | | 749 |
| County Hall 'J' block | | 544 | 544 | 544 | 774 |
| Section 106 schemes | | 131 | 78 | 148 | 692 |
| Disabled Facilities Grants | | | | | 613 |
| 21st Century Schools Team | | | | 525 | 572 |
| School Refurbishment | | | | 300 | 415 |
| Car Park Improvements | | | | | 328 |
| 'IT' Schemes | | | | | 296 |
| WG 'Resilient Roads' | | | | | 292 |
| Bridges & Retaining Walls | | | | | 278 |
| Recycling Vehicles and Boxes | | | | | 261 |
| 'Green Infrastructure' | | | | | 247 |
| Abergavenny Borough Theatre Works | | | | 236 | 239 |
| Access for All | | | | 390 | 238 |
| County Farms | | | | | 215 |
| Council Chamber refurbishment & IT upgrade | | 200 | 200 | 200 | 200 |
| Sewage Treatment Works | | | | 200 | 199 |

| Abergavenny Community Hub development | | | | 47 | 73 |
|---------------------------------------|-------|--------|--------|--------|--------|
| Property schemes | | 229 | 74 | 138 | 0 |
| Other schemes | | | | 203 | 106 |
| Total | 5,978 | 25,224 | 37,500 | 40,448 | 49,920 |

2.5 Useable Capital Receipts Available

2.6 In the table below, the effect of the changes to the forecast capital receipts on the useable capital receipts balances available to meet future capital commitments are illustrated. There is also a comparison to the balances forecast within the 2020/24 MTFP capital budget proposals.

| | 2020/21 £000 | 2021/22 £000 | 2022/23 £000 | 2023/24 £000 | 2024/25 £000 |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|
| Balance as at 1st April | 3,040 | 9,210 | 14,136 | 12,544 | 11,452 |
| Capital receipts used for financing | (31) | (3,341) | (684) | (684) | (684) |
| Capital receipts used to support capitalisation direction | (1,011) | (2,208) | (2,208) | (508) | (508) |
| Capital receipts Received or Forecast | 7,212 | 10,475 | 1,300 | 100 | 100 |
| Forecast Balance as at 31st March | 9,210 | 14,136 | 12,544 | 11,452 | 10,360 |
| Forecast Balance 2020/24 MTFP | 9,904 | 10,245 | 10,791 | 10,136 | 10,136 |
| Variance compared to 2020/24 MTFP | (694) | 3,891 | 1,753 | 1,316 | 224 |

- 2.7 Capital receipts used to support the capitalisation direction were £1.08m less than budgeted for 2020/21, however this was offset by an overall delay in generating some receipts into 2021/22 and beyond and therefore results in a slightly reduced balance of receipts compared to the original budget.
- 2.8 Forecast receipts to be generated in future years have increased since the 2020/21 budget was set and this is demonstrated in the expected overall increase in receipt balances after affording additional capitalisation direction approved as part of 2021/22 budget setting.